

WESTPAQ ENGINEERING LTD A BAY MATRIX GROUP (USA) COMPANY

CORPORATE PRESENTATION | 2022







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- NIGERIA



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OUR GEOGRAPHICAL FOOTPRINT / LOCATIONS

"

USA

EQUATORIAL GUINEA



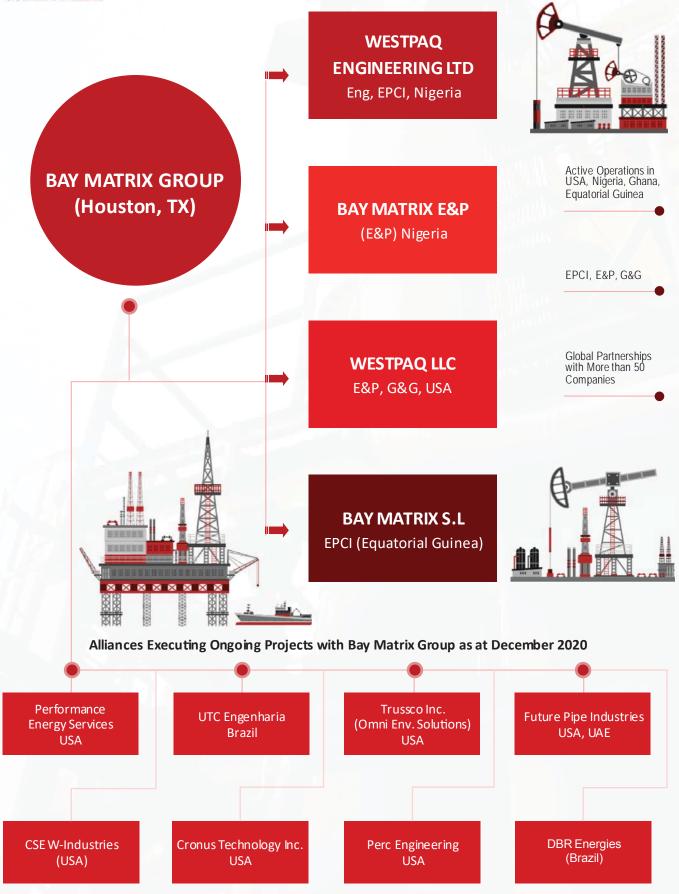
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WESTPAQ ENG LTD

OPERATIONAL STRUCTURE / ALLIANCES







MAJOR PROJECT EXECUTION



We shape effective business development decisions to provide top class global solutions at a local level through Cross Business Capability Integration, and application of innovative partnerships







PROJECT MANAGEMENT TEAM









RESPONSIBILITIES

- ⇒ Assign Project Responsibility
 Matrix Btw Group PMT,
 International Partners &
 Established Local Offices
- ⇒ Establish Core Expat Support & Local labor workforce on Project Basis
- ⇒ Project Planning and Scheduling
- ⇒ Begin Procurement/light construction on light facilities depending on project needs

RESPONSIBILITIES

- ⇒ Provide Fully Established Integrated Local/International team with local presence and capacity for execution of major projects
- ⇒ Establish Staff yard for onshore fabrication (if applicable)
- ⇒ Mobilize Equipment for Project Execution and local rental capability
- ⇒ Develop plans for in-country Major Project Execution



- ⇒ Utilize strategic alliance/partnership to enhance Local Participation in Major Oil and Gas Project Execution.
- ⇒ Increase capacity of local companies to participate in the execution of major projects in the Oil and Gas Sector as vehicles for national investment in line with the host country's National Content and Capacity Development vision
- ⇒ Compliance with local content utilization as required by government policy for the socioeconomic development of the host country to ensure optimization of National industry participation
- ⇒ Utilize top talent /expertise with deep insight and local content qualification
- ⇒ Provide global standard solutions and best practice for assessing opportunities
- ⇒ Benefits include access to Projects in areas of operations from local participation through partnership(s) between local and
- ⇒ Our Business Strategy is focused on delivering global standard solutions in our areas of operations through local and international collaboration



COMPETITIVE ADVANTAGE

- ⇒ Local Content Compliance
- ⇒ Provide comfort/confidence for key international subcontractor/partner engagement
- ⇒ Utilization of regional BMX footprint - qualified resources from sister companies
- ⇒ Promote technical solutions aligned with Client preferences
- → Mitigation of risks associated with local content demands

- ⇒ Provide Global Standard
 Project Management &
 Execution through the
 integration of international
 and local teams to provide top
 -class global solutions at a
 local level
- ⇒ Deep insight and Knowledge, understanding of local requirements and regulations
- ⇒ Utilization of pool of qualified and experienced resources from countries within the West African region

RECENT PROJECTS (Group)

PROJECT	sow	COMMENT
Maintenance Engineering and Project Management Support Services (MEPSS)	Engineering, Procurement and Project Management & Support Services	⇒ Ongoing
Mechanical & Structural Installation	Offshore Brownfield Modification, Construction & Mechanical Hook-up	\Rightarrow Ongoing
Engineering Advisory & Consultancy	Engineering & Project Management Consulting, Feasibility studies for the Leki Free Zone Power Infrastructure Development	\Rightarrow Ongoing
Manpower Supply & Project Support Services	Provision of Contingent work force; Engineers and craftsmen, Project Management and Support	\Rightarrow Ongoing
E&I offshore Construction/ Installation	Alen Host Facility Electrical and Instrumentation Turnkey	⇒ Ongoing
Procurement	Pipes, Fittings, Flanges, Valves, Equipment, Materials & Consumables for Offshore Brownfield Construction	⇒ Completed
Subsea Tie-back to production Manifold	Subsea/Host Facility Interface/Project Management	⇒ Planning Phase
Host Facility Topside Fabrication	Fabrication of Topsides and other Miscellaneous	⇒ Completed
Fabrication	Multiple Fabrication Projects	⇒ Completed
Work Pack Development / TAR-2020 Project Management & Planning	Project Management, Planning and Work Pack Development	⇒ Completed
Alen Systems Modification	Electrical Systems Upgrade, Modification and Installation	\Rightarrow Ongoing
Platform Integrity Inspection Services	Inspection Services	⇒ Completed
Subsea Inspection	Subsea AUT, Survey, Umbilical, Utility Inspection Services	⇒ Completed
Offshore Repair/Facilities Maintenance Services	Installation of Fibre-bond, Caisson Pipe Sections on offshore Platform	⇒ Completed
Offshore Design Services	Design overboard Hung Scaffold for Alen Platform	⇒ Completed
Offshore Mechanical & Structural Installation - Ops	Alen Field Turn Around (TAR)	⇒ Ongoing
Offshore Security Systems Modification	Installation of Security Infrastructure on Platform	\Rightarrow Ongoing

RECENT PROJECTS - 2022



(GROUP)



Maintenance - Strainer and Scaffolding Installation



Prepping 42" Firebond and Fit up for Field Welds



Installation of WHP Metering Skid



Hot Bolting Exchanger to Remove Channel Head Cover for tube Inspection



Completed Installation of 18" 2245 Spools to Section Scrubber



Installation of 18" Spool for tie-in Scrubber



Installation of PDTs on CPP Production Mezz Deck



Installation of WHRU 3 (EBN-6800) Vent Stack

RECENT
PROJECTS - 2022
(GROUP)





Installation of SDV-3073 & SDV-3273 on Production Deck

RECENT PROJECT EXECUTION

WITH STRATEGIC ALLIANCES/PARTNERS
WITH SUBSISTING MSA'S

SUBCONTRACTOR/PARTNER	COUNTRY OF ORIGIN	SOW
Performance Energy Services	USA	General Mechanical Services - Structural, Piping, Equipment and Fabrication
UTC International	Brazil	EPC/Brownfield Modification and Maintenance
Cronus Technology Inc	USA	Engineering Services, Riser, Flow-lines, Pipeline Design
DBR Energies	USA	Engineering Services; offshore facilities, Sub-sea, Onshore and Upstream
PERC Engineering	USA	Engineering, Survey, Subsea Quality Inspection
Interior Group/AOS	UK/Norway	Marine Equipment: Vessel Supply, Crew Boats, Floatel
CSE W-Industries	USA	General Electrical & Instrumentation Services
MTI Inc (Registered Distributor to Tectubi Raccordi, FAD International, Freudenberg	USA	Supply of Pipes, Fittings and Flanges
Stranco	USA	Torquing & Flange Management
Safe Zone	USA	Provision and Installation of PWE's

SUBCONTRACTOR/PARTNER	COUNTRY OF ORIGIN	SOW
Trussco Inc. (Omni Environmental Services)	USA	Provision of Equipment and Qualified Personnel for Vessel(s) Opening, Vessel and Platform Cleaning and Inspection, Platform Integrity
DM Contractors	UK	Certified Scaffolding Crew
Future Piping Inc	USA	Supervision and Labor for Fibre- bond piping installation
APAVE	Equatorial Guinea	Equipment, Supervision and Labor for Blasting and Painting Services
	Equatorial Guinea	Pre and Post Welding Heat Treatment
	Equatorial Guinea	Provision of Certified Scaffolding Supervisors and Technicians
	Equatorial Guinea	Offshore Training
Vinto Subsea	Nigeria	Diving Services
Concrane	Italy	Crane Rehabilitation
BBM SL	Equatorial Guinea	Manpower Supply
Andron Engineering Services	Equatorial Guinea	Manpower Supply
Seaweld Manpower Supply	Equatorial Guinea	Manpower Supply
Fiduge Auditores Asociados	Equatorial Guinea	Manpower Supply
CenturionLaw Group	South Africa/ Equatorial Guinea	Legal Counsel/Advisory



Recent Project Highlights

Alen Gas Monetization Project/Turn Around 2020

Schedule	April 2020 through May 2021
Estimated Manhours	250,000 MH
Personnel	····· 250
Local Personnel······	150
No Harm Days ·····	 290
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Competitive Services In West Africa

Optimizing Value through International & Local Partnership

- ⇒ Project Management
- ⇒ Construction Management
- ⇒ Engineering Services
- ⇒ Procurement Services
- ⇒ Brownfield Construction
- ⇒ Offshore hook-up
- ⇒ Onshore/Offshore Construction
- ⇒ Mechanical Installation
- ⇒ Integrated EPCI

- ⇒ Drilling Services
- ⇒ Electrical & Instrumentation
- ⇒ Pipeline Design, Construction & Installation
- ⇒ Fabrication Structural/Piping
- ⇒ Marine Operations
- ⇒ Pre-Commissioning/ Commissioning
- ⇒ Facilities Maintenance







Project Execution Considerations

Operational Areas in West Africa

Successful Project Execution and Infrastructure Implementation to Perform the following Services



- ⇒ Engineering Design, Project Management, Feasibility Studies
- **⇒** Brownfield Construction
- ⇒ Offshore hook-up & Commissioning
- ⇒ Onshore & Offshore Construction
- ⇒ Fabrication
- ⇒ Integrated EPCI
- ⇒ Marine Operations, Offshore accommodation, construction

Investment in West Africa on relevant infrastructure, personnel training and local capacity development.

Implementation of hybrid solution for Major Offshore Construction/Fabrication by providing global support to project execution in West Africa.



Special attention is given to the training and qualification of nationals from areas of operation, and communities were projects are executed.

Part of Project focused training is carried out internationally, with nationals from areas of operations embedded with our Project Management Teams, working on the job during training. Bay Matrix Utilizes the time under training to complete any relevant personnel qualification requirements.

Other aspects of training are carried out in the project area of operation prior to project commencement.





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